# **PROPERTY & HOUSING SERVICE**

# RESIDENT INVOLVEMENT STRATEGY 2022 - 2027



# Introduction

Epping Forest District Council wants to ensure our residents – tenants, leaseholders or anyone living in an area where there is Council-owned social housing – have every opportunity to tell us what they want from the Property & Housing Service. By keeping you informed and actively listening to your views, we can improve and tailor our services to meet your needs.

Our new five-year Resident Involvement strategy is centred around five key aims, which will enable us to deliver meaningful resident involvement. The below summarises how residents can become involved and details the benefits that this will bring to our residents.

# Why are we doing this?

We are proud of the services we provide to our residents. However, we are always seeking new ways to improve those services and ensure that they are tailored to our residents' needs and aspirations.

Customers are at the heart of everything we do, so we have refreshed our Resident Involvement strategy to extend the ways in which you can be involved, providing ways which are more attractive, easier to take part in, and will result in real changes and improvements to services.

Through our new Strategy, you will have the opportunity to influence and be involved in the formulation of housing policies; the setting of standards; have scrutiny of the landlord's performance; make recommendations for improvement and be able to influence the management of our Council housing and related services.

By providing a wide range of opportunities for your voice to be heard, we will ensure that more informed decisions are made. As a social housing landlord, we will also work to meet the requirements of the Social Housing Regulator, measures set out in the Charter for Social Housing Residents, and other related legislation *(see Appendix 1)*.



# **Our Vision**

Our vision for the Property and Housing Service is to 'Create Great Places Where People Want to Live'.

In order to do this, we must listen to what our residents want. We asked our Co-Create Group of involved residents to tell us what good resident involvement looked like to them and adopted these principles in the development of this strategy.

The principles that our Co-Create Group conceived are as follows:

- 1. Tenants and leaseholders are placed at the heart of everything the landlord does;
- 2. Information is provided to residents in a timely manner about services and decisions which may affect them;
- **3.** The views of residents are actively sought and respected by the Council;
- **4.** Sufficient opportunity is offered for residents to be involved in ways that suit them, at all different levels;
- **5.** Residents are able to influence decision-making, shape future services and hold their landlord to account;
- **6.** Residents are helped to understand the impact of their involvement, how their contribution informs decision making and helps to shape services;
- **7.** Outcomes following a resident involvement activity are always communicated back to residents and any positive news or achievements are celebrated.

## Our 5 aims





# 1

# Residents at the heart of what we do

This aim underlines our view of our residents as partners in delivering the Strategy outcomes. We want to ensure that our plans, decisions and actions are made with your hopes and ambitions first and foremost in mind.

Leading from the very top of our organisation, we will work hard to create a resident involvement culture which values the positive contribution, that involved residents play, in the provision of our Property & Housing Services.

## How we will achieve this

We will expand our core values and behaviours, placing a responsibility for resident involvement on all members of the Property & Housing Service. Existing staff and elected Members will be equipped with the training and appropriate resources to support resident involvement activities. We aim to develop an induction programme with residents and implement it for all new staff members, raising the profile of resident involvement and ensuring everyone is aware of the benefits and outcomes it brings.

You will be consulted right from the start of each new project or key decision and your views will be heard and acted upon, right up until a service is delivered. We will continue to listen and respond to your voice for as long as our service continues.

The Housing Sector is constantly changing, with a range of new legislation, best practice and guidance being published. **We will aim to provide you with regular updates to help you understand any changes** which may affect you; to explain the Council's responsibilities and



where required any response to these changes and promote how you can take part in national conversations. We will have a separate strategy for ensuring that residents are driving the response to plans in relation to building regulations and fire safety.

Outcomes, following a resident involvement activity, will be communicated back to residents and any positive news or achievements celebrated.



Help us shape the way we communicate with you when it's time for planned works to your home

- When should we contact you?
- How would you like to be contacted?
- What information do you want to receive?

Focus Group 16th November
Time 10:30-12 noon







# Better starts for new tenants focus group 10.30 a.m. Monday 7th November at the Civic Offices, Epping or join online via Zoom Contact GetInvolved@eppingforestdc.gov.uk to register and attend in person, or request a zoom link HOME SWEET HOME

# 2 Making engagement easier

We want to make it as easy as possible for your voices to be heard and for you to have a say on housing matters which affect you.

## How we will achieve this

We will refresh our Tenant and Leaseholder Census, to better understand who you are and how you wish to be involved. This will enable us to tailor our engagement opportunities for you and make it easier for you to be involved.

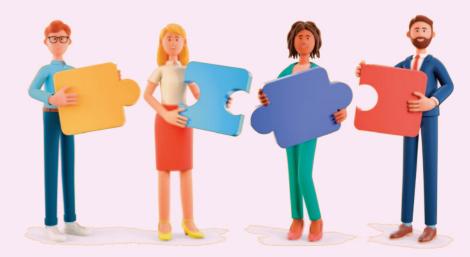
Provision of a wide-ranging suite of options for involvement that make use of successful traditional methods, embrace more innovative and/or digital engagement opportunities and will enable you to pick and choose the activities that suit you, giving you options as to how and when you wish to participate.

**Residents will be encouraged to take part in as many involvement opportunities as they wish.** Whilst many of the activities require no specialist knowledge, there are some opportunities that we know residents may appreciate some training or additional support. Where this is the case and to boost participants' confidence, we will provide training, create support networks and hold special events.

We are implementing a new computer system, which features an interactive customer portal, making it easier for us to engage with you and for you to provide us feedback. Feedback will be used to identify trends, which will help us to continuously improve the services we provide to you.

Where barriers to using digital technology exist, we will aim to ensure that activities are varied, accessible and inclusive. Wherever possible, we will look to use a mixture of engagement tools to capture a broad range of views, in turn making it easier for you to be involved, whatever your circumstances. In addition, our team of trained Digital Champions will be on hand to support you to become involved digitally. For some specific resident involvement activities, where

available we will loan smart tablets to enable participation.











# 3 Resident empowerment and holding the landlord to account

We value the role that our empowered residents play in service delivery. We believe that our tenants and leaseholders should be kept informed about how we are performing, what decisions we are making, how we spend our income (rent received from Council tenants) and should have opportunity to challenge us and tell us where they feel improvements are needed.

## How we will achieve this

By working with you to understand what performance measures are important to you and by reporting back to you against our performance of those measures.

By providing you with a clear breakdown of how our income is being spent, so that you can challenge us if you think our expenditure is not providing value for money, or if our income is not being spent on matters which matter most to you.

By ensuring that feedback from all resident involvement activities flows through local and strategic groups, making certain that your voices are integrated in service planning, monitoring and improvement.

**By publishing information on complaints,** including lessons learnt, trends and how these have been used to improve our services. We will also publish findings from any consultations, tenant satisfaction surveys and mystery shopping exercises and will work with you to raise standards where necessary.

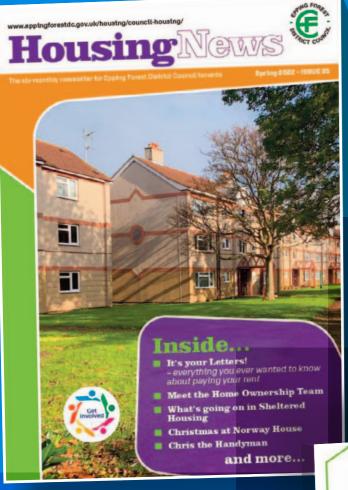
We will look to refresh our existing Housing Service Standards, taking into account what matters most to you and will report back to you annually on those standards.

We aim to provide opportunities for residents to become empowered to have input into and responsibility for decision making. Our resident-led strategic Panels will consider how well we are complying with the Social Housing Regulator's Consumer Standards and other key statutory obligations. They will look at overall performance and will make recommendations for further scrutiny and how our services may be improved.

We will increase the number of resident representatives on the Select Committee for Communities, ensuring that our Member Councillors make key policy decisions with the tenant's voice in mind.

We will develop resident involvement opportunities in new areas such as scrutiny, complaints, procurement and recruitment.

At a local level, we will consult residents on the scope and delivery of local projects and will seek feedback, which will be published widely for residents to view. We will keep residents informed against progress made and will provide opportunities for resident scrutiny.



Chatterbox - Live! ...is coming to you...

loin staff and neighbours for a cup of tea and a good

natter... you can catch up on what's been happening in your Scheme, ask staff questions or just keep in touch with your Sheltered Housing Officers and friends...

No need to book, just turn up on the day!

Grove Court: 23rd Sep at Ilam

Buckhurst Court: 27th Sep at 2pm Hedgers Close: 27th Sep at 3.30pm

Hyde Mead House: 30th Sep at liam Frank Bretton House: 29th Sep at 2pm Jessop Court: 22nd Sep at 12 noon Chapel Road: 8th Sep at 10am

Leonard Davis House: 27th Sep at Ilan Jubilee Court: 22nd Sep at 10.30am

Rochford Ave: 29th Sep at 11am

Parsonage Court: 20th Sep at Ipm



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CALLING ALL LIMES FARM RESIDENTS...

REGENERATION NEWS

MEETING #2
HEAR THE LATEST UPDATES ON
PLANS FOR YOUR ESTATE -

AND LET US KNOW YOUR THOUGHTS..

or call 01992 564186 and register for

ZOOM MEETING FRIDAY 21<sup>ST</sup> MAY

AT 12.30 PM

# 4 Improving communication

We are seeking to create open and clear communication channels between the Property & Housing Service and you. Whether you are looking to provide feedback, make a complaint about any aspect of the Service, or simply want to report a repair, we are aiming to make communication as easy as possible for our residents.

## How we will achieve this

We will make it as easy as possible for you to communicate with us by whatever means you choose.

Also, by producing a range of communications to keep residents informed. We will work with you to understand what information residents want to know and ensure that our communications are easy to understand, respectful and strike the right tone.

Our new computer system will enable us to interact with you more effectively, allowing us to tailor resident involvement opportunities to individuals or groups of residents, take quick polls and run surveys.

We intend to provide a range of opportunities, including in-person events and online meetings, where residents can speak directly to staff and Managers and make their views known.

We will deliver interactive online webinars and engaging communications such as magazines, leaflets and social media, which will include contributions from residents themselves.

We are going to build a new engaging website which will promote the new ways that you can "Get Involved" and will advertise forthcoming events and involvement opportunities, as they arise. The website will showcase projects, keep residents informed about matters which affect

them and celebrate good news stories and successes among other things.

we did" approach to feedback. To show you how your contribution shapes the services we deliver, we will share this regularly with you

through our newsletter, social

media and website.

We will develop a "you said,















# 5 Working with our communities

We want to work with you to "Create Great Places Where People Want to Live", where our Council housing and estates are viewed as privileged parts of the District and that you are proud to call home.

## How we will achieve this

We will work with community representatives to bring about the changes that you want most, by working closely with existing Residents' Associations and by empowering Champions to represent you and your neighbours. We will promote and facilitate the development of new empowered Residents' Groups across the District.

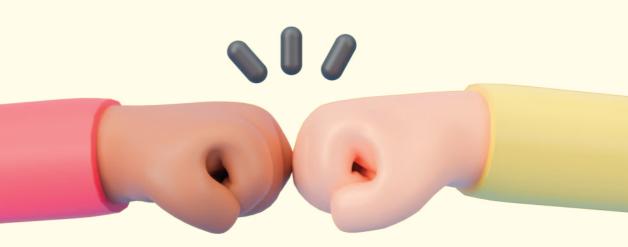
We aim to get to know our communities well, by regularly seeking feedback about your neighbourhoods. Feedback will be used to shape future priorities.

Activities such as Estate Inspections and Growing Projects will position residents as central participants and resident engagement opportunities will be introduced throughout a tenancy, starting with 'Meet Your Neighbour' events in new-build properties and through the whole range of "Ways to Get Involved".

By continuing to build strong links with our partners and local voluntary groups to **deliver projects** to the benefit of our residents and the wider community.

It is our hope that taking part in resident involvement activities will provide a range of benefits to participants that are separate and fall outside of the direct influence on services. It is anticipated that these benefits may lead to increased confidence, social connections and even new skills to add to a CV. The benefits to you can be even greater than to the Property & Housing Service itself.

Final outcomes from resident involvement activities will be reported to you via the Annual Resident Involvement Impact Report. The report will detail which involvement activities represented the greatest impact and best value.



# Ways to get involved

Through the creation of a new suite of resident involvement activities, we will ensure that a wide range of opportunities exist for you which allow you to be involved as much or as little as you wish.

The table below shows the wide range of ways in which we will work with, listen to and act upon your views and how you can directly influence our decision-making.

Stronger Communities Select Committee				Purple Tier opportunities place residents at the centre of Council Member decision making processes.
Tenan	Panels in the Yellow Tier act as a consultative and decision-making body.			
Fire & Scrutin Building Panels Safety Panel	s (Strategic/ Policy Matters)	Continuous Improvement Groups	Sheltered Housing Forum	Green Tier activities provide you with an opportunity to help review and shape the
Complaints Recruitm Scrutiny Champic Panel				overall Property & Housing Service.
Estate Resider Walkabouts Inspecto		Growing Champions	Meet Your Neighbour events	Orange Tier ranges from face to face, in-person activities to activities that
Community Resider Champions Writer		Mystery Shoppers	Annual Residents Confernece	you can engage with from the comfort of your own home.
Information Surveys Stations/ Polls/Foc Informal Groups Pop Ups (Operation Matters	cus Live/Online s onal	Residents Associations	Community Events	Blue Tier opportunities enable residents to take part in one-off (or infrequent) events, as and when they wish to do so.
Social Ad-hoo Media newslette leaflete publici	ers, S,	Estate based consultation	Other consultation	Purple tier lists ways you can stay informed.
Handbooks Annua RI Impac Assessm	Newsletter t	Complaints Reporting	Annual Report to Tenants & Leaseholders	Grey Tier shows the formal reporting/information distribution which will serve to demonstrate how all of our activities are helping to shape the Property and Housing Service.

# How will we measure the impact and what will success look like?

As we roll out the strategy, we intend to capture information about each involvement activity delivered, who we are engaging with, the cost of that engagement and what is being achieved.

We will evaluate the effect of resident involvement and the difference it makes to the services provided by the Property & Housing Service through an Impact Assessment. The Impact Assessment will allow us to demonstrate the changes that have been made as a direct consequence of your involvement and identify which involvement activities represent the greatest impact and best value.

When we know who is getting involved, we can work together to target those who are not represented or not as involved, understand the reasons why and try to encourage their engagement.

# By 2027 we expect to have:

- a range of engagement and involvement opportunities in place, which are well attended and supported by residents
- embedded a resident involvement culture across the Property & Housing Service
- implemented a framework for resident involvement which delivers greater levels of scrutiny by residents and accountability to residents
- increased levels of tenant satisfaction that a) the Council listens to views and acts upon them and b) with opportunities to make views know
- completed a tenant census to better understand who our tenants and leaseholders are and how they wish to be communicated with and involved
- implemented a new computer system to handle our resident involvement needs and make communicating with our residents easier and more tailored
- developed and implemented a new webpage dedicated to resident involvement.

We will regularly review the progress made towards this strategy and will continue to seek out best practice so that we can continuously improve how we involve our tenants, leaseholders and residents living on Council-owned housing estates. This will enable us to be more flexible and become adaptable to a changing environment, if we need to.

## Appendix 1

## Statutory and regulatory requirements

# The Regulatory Framework for Social Housing in England:

The Regulator of Social Housing (RSH) regulates registered providers of social housing to promote a viable, efficient and well-governed social housing sector, which is able to deliver homes that meet a range of needs. The regulatory framework for social housing in England is based on three economic standards and four consumer standards that all registered social housing providers must adhere to. This includes the Tenant Involvement and Empowerment (Consumer) Standard 2017, which sets expectations for registered social housing providers to provide choice, information and communication that is appropriate to the diverse needs of their tenants, to have a clear approach to complaints, and to provide a wide range of opportunities for tenants to have influence and be involved. The RSH's role is to intervene where there has been a failure to meet the standards, which has caused, or could have caused. serious harm to tenants.

## The Charter for Social Housing Residents:

In 2020, Government published its White Paper "The Charter for Social Housing Residents", setting out to raise the standard of social housing and meet the aspirations of residents throughout the country, both today and into the future.

The Charter covers seven key themes as follows:

- 1. To be safe in your home
- 2. To know how your landlord is performing
- 3. To have your complaints dealt with promptly and fairly
- 4. To be treated with respect
- 5. To have your voice heard by your landlord
- 6. To have a good quality home and neighbourhood to live in
- 7. To be supported to take your first step to home ownership

Whilst resident involvement runs throughout the White Paper, of particular relevance to this strategy is Chapter Five, "To have your voice heard by your landlord", which requires landlords to ensure that residents are a key part of their governance and that consumer-led assurance arrangements are in place. Tenants who do not wish to attend formal meetings or join a formal group must have ways to feed back to their landlord, ensuring that their voices are heard, and

their needs identified, with landlords tailoring their engagement opportunities. The paper places an expectation on the RSH to require landlords to seek out best practice and consider how they can continually encourage, improve and support engagement with their social housing tenants. Information will be published annually and made available to tenants on how their landlord is performing in key areas of service delivery, in accordance with a new suite of 22 tenant satisfaction measures. Further, there will be a stronger role for the RSH, particularly in relation to the consumer standards which will include a new periodic inspection programme.

#### **Tenant Satisfaction Measures:**

The Regulator for Social Housing published its new Tenant Satisfaction Measures standard on 21st September 2022, which means that from 1st April 2023 all social housing providers must collect and publish a wide range of performance information. There are 22 Tenant Satisfaction Measures, covering complaints, neighbourhood, anti-social behaviour, repairs and safety. Ten of these will be measured by landlords directly, and 12 will be measured by landlords carrying out tenant perception surveys. These measures will be reported from April 2023 and will give tenants transparent and meaningful information about their landlord, and will also help the RSH ensure that landlords meet the new consumer standards.

## The Building Safety Act 2022:

The Building Safety Act 2022 received royal assent on 28 April 2022 and is a hugely significant piece of legislation which overhauls the way residential buildings are constructed and maintained in the UK following the Grenfell Tower disaster in 2017, while protecting the rights of leaseholders.

Of particular relevance to this strategy are the provisions which relate to engagement with residents. Whilst not yet in force, providers of social housing will be required to have in place, resident engagement strategies that allow residents to obtain information and be consulted on matters and decisions affecting the safety of their building, thereby ensuring that residents are empowered to play an effective role in ensuring their building is, and continues to be safe. Whilst this requirement, currently, applies only to landlords managing or owning higher-risk buildings, the Council views this as

good practice to engage as future proofing across its entire housing stock.

Whilst this strategy pays regard to the Building Safety Act, it is our intention to adopt a separate resident engagement strategy in respect of building safety, which will set out the Council's approach to resident engagement generally in this area. Further, for each high-risk building, there will be a tailored resident engagement strategy which may be reviewed and approved by the Building Safety Regulator as part of its statutory role as may be required.

## The Social Housing Bill

On 8th June 2022, Government published its Social Housing Bill, putting into law a host of reforms to the regulation of the social housing sector. The aim of the Bill is to have "more people living in decent, well looked-after homes enjoying the quality of life they deserve".

In summary the bill proposes to:

- levy unlimited fines on failing social housing providers
- drive up standards and bolster the regulator's powers to act
- give tenants the right to obtain information from landlords
- give tenants the right to rate the services provided by landlords
- tackle damp and cold living conditions
- subject social landlords to Ofsted-style inspections.

### Other relevant statutory requirements are:

## The Housing Act 1985:

- Provision of information about tenancies (Section 104)
- Consultation on matters of housing management (Section 105)
- · Information about housing allocation (Section 106)
- Consultation before disposal to a private landlord (Section 106A)

#### The Housing Act 1996 (as amended):

- Primary homelessness legislation under Part 7
- Primary allocations legislation under Part 6

## The Equality Act 2010:

The Council has a duty to ensure the following:

- Advance equality of opportunity between persons who share a relevant protected characteristic (i.e. their age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; gender, and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic, and those who do not share it;
- Encourage people from protected groups to participate in public life or in other activities where their participation is disproportionately low; and
- Ensure people from all sections of our community are given equal opportunity to participate.

## **Data Protection:**

The Privacy Notice (Resident Involvement), may be found at:

www.eppingforestdc.gov.uk/wp-content/uploads/ 2022/07/Privacy-notice-Property-housing-services-Resident-involvement.pdf

#### Localism Act 2011:

The 2011 Localism Act gave people more power over what happens in their neighbourhood, including:

- The Community Right to Bid giving community groups the right to bid to buy community buildings and facilities that are important to them
- The Community Right to Challenge allowing voluntary and community groups to run a local authority service where they believe they can do so differently and better. This may be the whole service or part of a service
- Neighbourhood planning measures allowing communities to shape new development by coming together to prepare neighbourhood plans
- The Community Right to Build allowing local communities to propose small- scale, site-specific, community-led developments
- The Community Right to Reclaim Land giving communities the right to under- used or unused land owned by public bodies is brought back into public use.

# Appendix 2

## Reviewing and monitoring the Resident Involvement Strategy and Key Action Plan

Progress on the Resident Involvement Strategy Key Action Plan will be formally monitored by the Stronger Place Select Committee every quarter.

The Resident Involvement Strategy itself will be reviewed annually until its expiry in 2027, however it is a dynamic document which will be continually developed and updated.

No	Action	Responsibility	Timescale		
Resi	idents at the heart of what we do				
1	Corporate 'Values & Behaviours' to be expanded for Property & Housing Service so that the 'Customer' section includes "to value the contribution that our involved residents play in the provision of our services".	Service Director	31/3/23		
2	Initial awareness session with Team Managers (external trainer).	RI Team	Complete 9/3/22		
3	Staff training sessions and ongoing support/education to ensure that residents' views are listened to, valued and acted upon in all decisions and plans made; including mandatory online training course to be developed.	RI Team	30/4/23		
4	Resident Involvement awareness training/information sessions for Members (thereafter online through Litmos).	RI Team	30/7/23		
5	Develop resources to be included in new staff induction programme, to ensure Resident Involvement awareness from the start of employment.	RI Team	30/7/23		
6	Update Project Planning template to ensure that Resident Involvement is a standard requirement of any project.	PM0 Team	1/5/23		
7	Team Managers to become designated officers, ensuring that Resident Involvement is included in team plans and key projects/decisions; set out the Team's RI plan for the year ahead and continually review.	Team Managers	1/5/23		
8	Develop micro website whereby residents can be updated on changes that affect them; also to handle consultations and provide feedback on outcomes (those who prefer more traditional communications can still be updated in written format - separate list to be maintained).	RI Team	31/12/23		
9	Co-create with residents: terms of reference, levels of authority, remuneration, resources required, and detailed processes for our suite of different involvement opportunities. Thereby empowering residents to hold the Council to account and embed them in decision making.	RI Team	31/7/23		
Mak	Making engagement easier				
10	Update the Tenant & Leaseholder Census to provide information on whether and how residents wish to be contacted and involved.	RI Team	Commenced Oct 2022; expected completion 31/3/23		
11	Implementation of Resident Involvement campaign module in new Housing Management system; and online portal to provide two-way communication.	RI Team/HAMS Team	31/12/24		

No	Action	Responsibility	Timescale
Mak	ing engagement easier cont.		
12	Develop a suite of communications options: digital, paper, in person, virtual, hybrid. Ensuring that residents can communicate with us in the way they prefer.	RI Team to lead	31/12/23
13	Provide digital training (and in some cases equipment) for residents to enable digital involvement; also ongoing support.	RI Team	30/9/23
14	Provide resources, training and support as required, for residents wishing to be involved.	RI Team	Ongoing
15	Launch new suite of involvement options: set up processes with Team Managers, advertise and recruit volunteers, oversee events and record outcomes.	RI Team	Commence by 30/6/23 then ongoing
16	Consider how new technology can assist with continuous improvement of resident involvement opportunities and communicating key messages ie use of QR codes; develop online forms to enable residents to express interest in or join resident involvement activities.	RI Team	Ongoing (forms by 30/6/23)
Emp	owerment/ holding the Council to account		
17	Co-create a set of new Housing Service Performance standards with residents.	RI Team	31/12/23
18	New template for Annual Report to Tenants to be created (including new Housing Service Standards) and new engaging version created (consider audio/visual presentation, online etc), providing performance information, a breakdown of how our income is spent, information on complaints and priorities for the following 12 months.	Housing Strategy Team/RI Team	30/9/23
19	Publish our performance against Tenant Satisfaction Measures annually.	Housing Strategy	31/03/24
20	Overhaul of Tenants & Leaseholders Panel, creating new Terms of Reference. The Panel will look at the overall performance of the Property & Housing Service, how well the Service is complying with the Regulators Consumer Standards and other key statutory obligations, complaints, expenditure from the Housing Revenue Account, as well as outcomes from resident involvement activities undertaken during the quarter. Further, it may make recommendation for further scrutiny.	RI Team	31/7/23
21	Develop a mechanism for resident involvement activities and feedback to flow through strategic groups, services and teams.	RI Team	30/9/23
22	Develop Resident Scrutiny Panel and Continuous Improvement Groups to integrate the resident's voice in service delivery and work with us to raise standards where appropriate.	RI Team	31/12/23
23	Create a Residents' Complaints Scrutiny Forum to monitor complaints trends, quality of complaints responses/decisions and provide assurance on compliance with Ombudsmen's complaint handling codes.	RI Team	31/12/23

No	Action	Responsibility	Timescale	
Emp	mpowerment/ holding the Council to account cont.			
24	Create a Resident Building and Fire Safety Panel and co-opt Chair of that Panel onto the Select Committee for Communities. The Panel will work closely with the Council on all aspects of fire and building safety and compliance. They will consider the impact of building safety issues on residents, will review policies, procedures and resident communications, as well as looking at ways that residents and Property & Housing Services can work together to support residents to feel safe in their homes.	RI Team	31/07/23	
25	Develop resident involvement opportunities in Procurement. Recruiting Resident Procurement Champions to participate in procurement processes. The specific approach will be determined as part of the procurement planning process but could include contributing to the development of the procurement brief and contract specifications, involvement in the contractor selection process, and also ongoing participation in contract performance management.	Lead Officer responsible for awarding contracts	30/9/23	
26	Recruit and train a pool of Recruitment Champions, who can be invited to participate in the recruitment process, as panel members, for customer facing roles.	RI Team/Appointing Officers	30/9/23	
27	Reintroduction of Mystery Shopping. Create detailed work instruction for volunteers. Recruit and train a group of residents who test the quality of our services to make sure that they are being delivered in line with agreed service standards and report on their findings.	RI Team	30/4/24	
Imp	roving Communication			
28	From the tenant and leaseholder census, develop an understanding of the ways residents wish to be communicated with and use that intelligence to develop resident involvement activities which suit those needs – whilst recognising that these needs may be different for different estates or groups of individuals.	RI team/Team Managers	Commence 1/4/23 and then ongoing	
29	Create procedure and then recruit a pool of Armchair Reviewers to act as a sounding board and critical friends, to review and comment on draft policies and strategies before they go to Committee or Cabinet. They will also have a key role in improving resident communications including (but not limited to), Housing News, leaflets, web content (and other online information) and the Tenants Handbook. They will review the content of standard letters, forms and other publications, paying special regard to tone and content of our standard communications, ensuring that they are clear to the wider audience.	RI team	Create procedure by 30/6/23; aim to recruit and commence by 30/9/23	
30	Form a Resident Writers Group, who will be encouraged to write content for Housing News and the Council's website, or in the alternative suggest articles that the Council should include in future editions. Residents will write their own content on subjects that may be of wider interest to local communities and share their first-hand experience of Council related services.	RI Team	Commence 30/1/23	
31	Develop easy to use survey tools to encourage resident feedback, such as online polls and other feedback solutions which may become available through the new Housing Management System.	RI Team/HAMs team	31/7/24	

No	Action	Responsibility	Timescale
Impi	roving Communication cont.		
32	Building on the success of "Chatterbox" pilot events, develop a programme of Chatterbox online and also in-person events, and "Pop-up Drop-ins" conducted from our new Resident Involvement Gazebo, for estates where there are no Residents' Groups. These are local meetings/drop-ins for residents, to discuss shared interests, raise concerns and bring people together in an informal setting.	RI Team	Create schedule by 31/3/23 and then implement
33	Hold an annual tenant and leaseholder conference that will focus on specific housing related themes and will feature Q&A sessions, workshops and information stalls. Representatives from a range of Council services and partners will offer advice on a variety of issues. These events will provide opportunity for residents to have their say on important issues that affect them and the future direction of the Service. We will celebrate the work of our engaged residents and will reflect on how this work has helped to shape decisions over the preceding 12 months.	RI Team	30/1/25
34	Continuously challenge ourselves to deliver engaging and interactive communications for residents, through Webinars, Housing News, Annual Report to Tenants, Social Media and Micro-website.	RI Team / Housing Strategy / Team Managers	Ongoing
35	Develop a template for a Resident Involvement Annual Impact Assessment and template for monthly reporting of outcomes and value for money with regards to Resident Involvement activities across the Service – provide to Managers to start recording activities.	RI Team	30/4/23
Worl	king with our Communities		
36	Develop a programme of training for our Resident Groups and involved residents.	RI Team	31/12/23
37	Provide grants to support the set up and running of recognised and constituted Residents Groups.	RI Team	Ongoing
38	Create and keep under review a database of partners and voluntary organisations working in our District who can support resident involvement activities.	RI Team/Team Managers	Commence 1/11/22 then ongoing
39	Consider possible reward/remuneration options for involved residents.	RI Team	30/1/23
40	Recruit Block/Street/Estate Champions, who are tenant or leaseholder volunteers who take pride in their homes and area they live. The eyes and ears of the community, they may be a good neighbour, looking out for those in need or they may report concerns like repairs or antisocial behaviour. Their main role will be to provide a direct link between the community and Council, passing on important information to their neighbours and similarly allowing communications and observations about their block/street/estate to be passed back to the Council.	RI Team	30/3/23
41	Continue to the build on the positive relationship the Property & Housing Service enjoys with the Community, Culture and Wellbeing Team in the delivery of estate-based community activities. Seeking external funding and innovative ways to contribute to neighbourhoods.	RI Team/Estate & Land Team/ Neighbourhoods Team and Community Culture & Wellbeing Team.	Ongoing
42	Use intelligence from the Tenant and Leaseholder Census to identify under-represented groups of residents, thereafter seek to understand why those residents are not involved and adapt our strategy for involvement as necessary.	RI Team	28/2/23

